PRESS RELEASE RELATING TO REGULATED INFORMATION

Paris, 23 November 2026

Share buybacks carried out in connection with performance share and free share plans.

Lagardère SA today signed an agreement with an investment services provider to buy back its own shares, of a maximum of 200,000 shares.

These purchases will be made under the share buyback program authorized by the Company's shareholders at the Annual Ordinary General Meeting on 5 May 2026, the description of which was published on 12 May 2026.

The agreement, which will be carried out from November 24, 2026, until January 25, 2027, covers the purchase of shares to be allocated to the Company's performance shares and free shares plans.

On November 23, 2026, after market close, the liquidity agreement with BNP Paribas Financial Markets was suspended. The funds allocated to the liquidity account at this date, amounted to 29,618 shares and € 481,452.

LAGARDÈRE SA
French joint-stock company *(société anonyme)* with share capital 871,736,951.70 €
Divided into 142,907,697 shares of €6.10 par value each
Registered office: 4, rue de Presbourg, 75016 Paris, France
Telephone: + 33 (0)1 40 69 16 00
Registered with the Paris Trade and Companies Registry under number 320 366 446
Website: www.lagardere.com