



Paris, 27 March 2026

Ordinary General Meeting of 5 May 2026 Availability of the preparatory documents

The Ordinary General Meeting of the shareholders of Lagardère SA (the “Company”) will take place **at 09:30 a.m. on Tuesday, 5 May 2026 at the Casino de Paris, 16 rue de Clichy in Paris (75009).**

The notice of meeting, including the agenda and the text of the draft resolutions, was published at the French official legal announcement publication (BALO) on Wednesday, 25 February 2026, Bulletin 24, under number 2600354. The convening notice will be published at the BALO and on Actu-Juridique.fr, on **Friday, 17 April 2026.**

The documents and information relating to this General Meeting required under article R. 22-10-23 of the French Commercial Code are posted on the Company’s website, www.lagardere.com, in the section entitled “2026 Annual Shareholders’ Meeting” (accessible directly from the homepage) where it is gathered in:

- the **Universal Registration Document – Year 2025** (activities of the Company and its subsidiaries, Company’s financial statements and consolidated financial statements, comments on the financial statements, internal control and risk management procedures, Sustainability Report, Corporate Governance Report, Statutory Auditors’ reports, etc.).
- the **General Meeting Brochure** including, in particular, the agenda, the presentation and the text of the draft resolutions submitted to the General Meeting, as adopted by the Board of Directors at its meeting on 25 March 2026 and which include in particular:
 - the approval of the 2025 annual and consolidated financial statements and the distribution of a dividend of €0.67 per share; the ex-dividend date would be on 6 May 2026 and the dividend would be paid as of 8 May 2026;
 - the approval of the remuneration components due to the corporate officers for the 2025 financial year and their 2026 remuneration policies;
 - the appointment of Grant Thornton as Statutory Auditor for a six-year term;

These documents may be consulted by shareholders, under the conditions provided by article R. 225-88 and R. 225-89 of the French Commercial Code, preferably upon appointment, at Lagardère SA’s registered office, 4, rue de Presbourg – 75116 Paris.

Pursuant to Decree No. 2026-94 of 13 February 2026, **as the documents referred to in Article R 225-76 of the french Commercial Code are available on the Company’s website, they will not be sent to shareholders by post.**

Shareholders wishing to receive the documentation referred to in article R. 225-81 of the French Commercial Code (Code de commerce) or further information that is not already available on the Group’s website should send their requests by e-mail to AG2026@lagardere.fr.

Created in 1992, Lagardère is an international group with operations in more than 50 countries worldwide. It employs more than 33,000 people and generated revenue of €9,353 million in 2025.

The Group focuses on two main divisions: Lagardère Publishing (Books, Partworks, Board Games and Premium Stationery) and Lagardère Travel Retail (Travel Essentials, Duty Free & Fashion, Dining).

The Group's business scope also comprises Lagardère Live, which includes Lagardère News (Le Journal du Dimanche, Le JDNNews, Le JDMag and the ELLE brand licence), Lagardère Radio (Europe 1, Europe 2, RFM and advertising sales brokerage, controlled by Arnaud Lagardère but whose capital is wholly owned by the Group and consolidated in its financial statements), Lagardère Live Entertainment (venue management, production of concerts and shows, hosting and local promotional services) and Lagardère Paris Racing (sports club).

Lagardère shares are listed on Euronext Paris.

www.lagardere.com

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