

Increasing global growth

Results 2005

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Chief Operating Officer
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EADS Annual results – GA Lagardère May, 2nd 2006

Outline

1. 2005 financial results

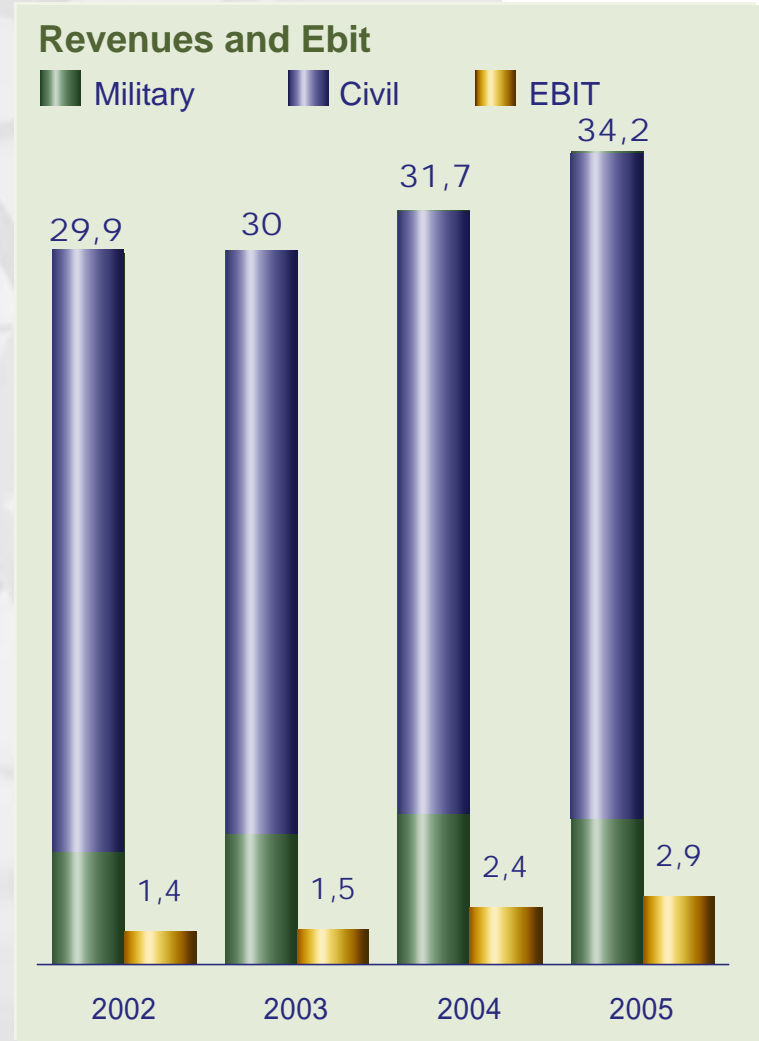
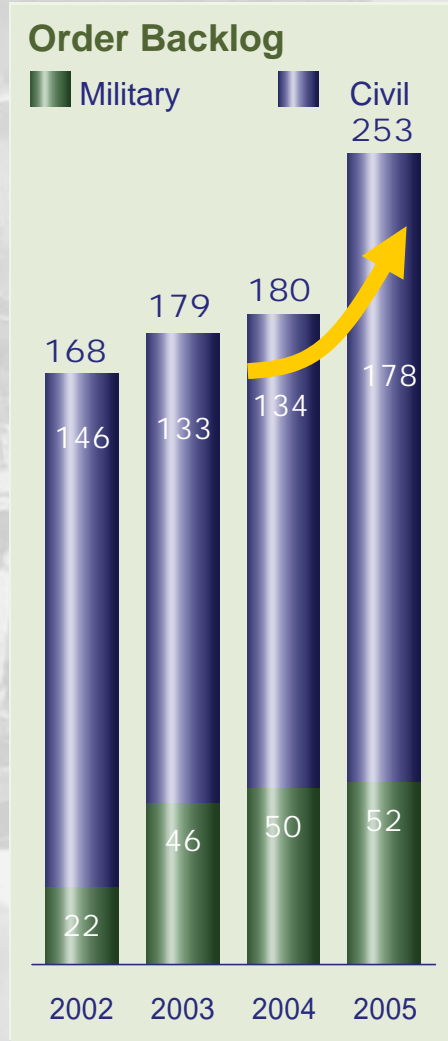
- *Group financial results*
- *Breakdown by division*
- *Competitive position*

2. 2005 Achievements

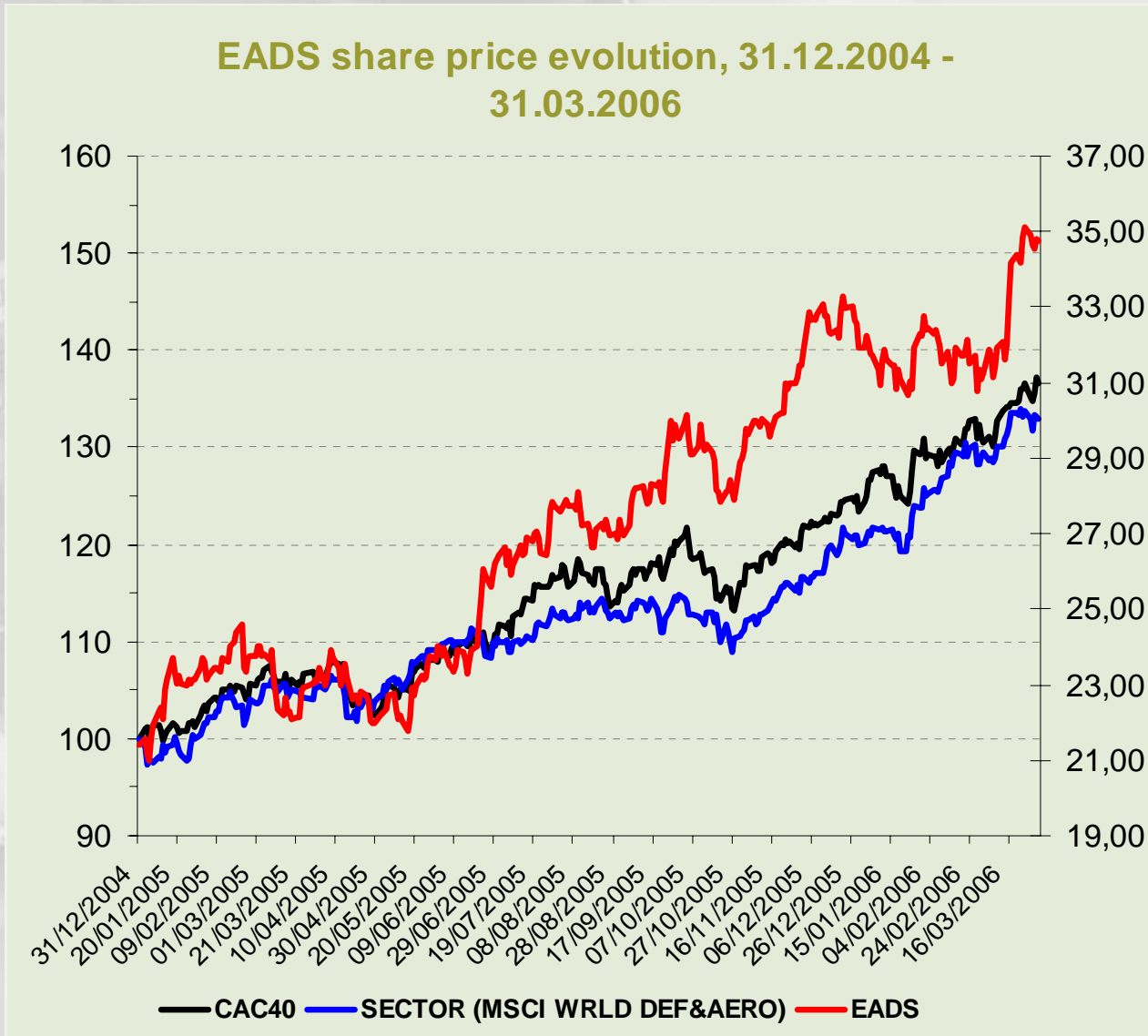
- *A very successful year for our programs*
- *An exceptional year for our commercial results*
- *A year of strategic acquisitions*
- *An increasing internationalisation*

3. Road map: strategic objectives

2005 Financial results exceeding objectives



2005 Share price evolution



2005 Financial results Breakdown by Division

	Airbus	Military Transport Aircraft	Eurocopter	Space	Defence and Security Systems
order backlog	€202.0 bn	€21.0 bn	€ 10.0 bn	€10.9 bn	€18.5 bn
turnover	€22.2 bn	€0.8 bn	€3.2 bn	€2.7 bn	€ 5.6 bn
EBIT*	€2,307 m	€48 m	€212 m	€58 m	€201 m
		A400M, CN235, C295 Airbus derivatives...		Astrium, Launch Vehicles, CASA Espacio, Space Services, CILAS, Sodern	Military Air Systems (Eurofighter...), Missiles (MBDA...), Defence & Communication Systems, Defence Elect.,

order
backlog
turnover
EBIT*

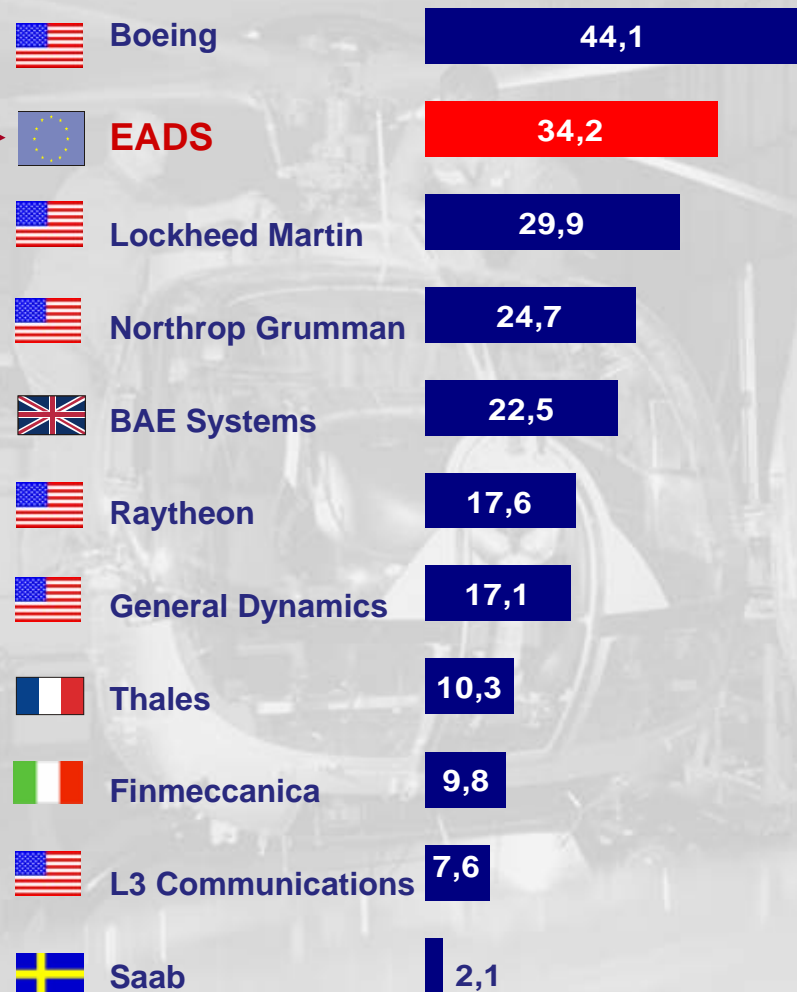
■ Civil
■ Defence
in % of turnover

* pre goodwill & exceptionnal

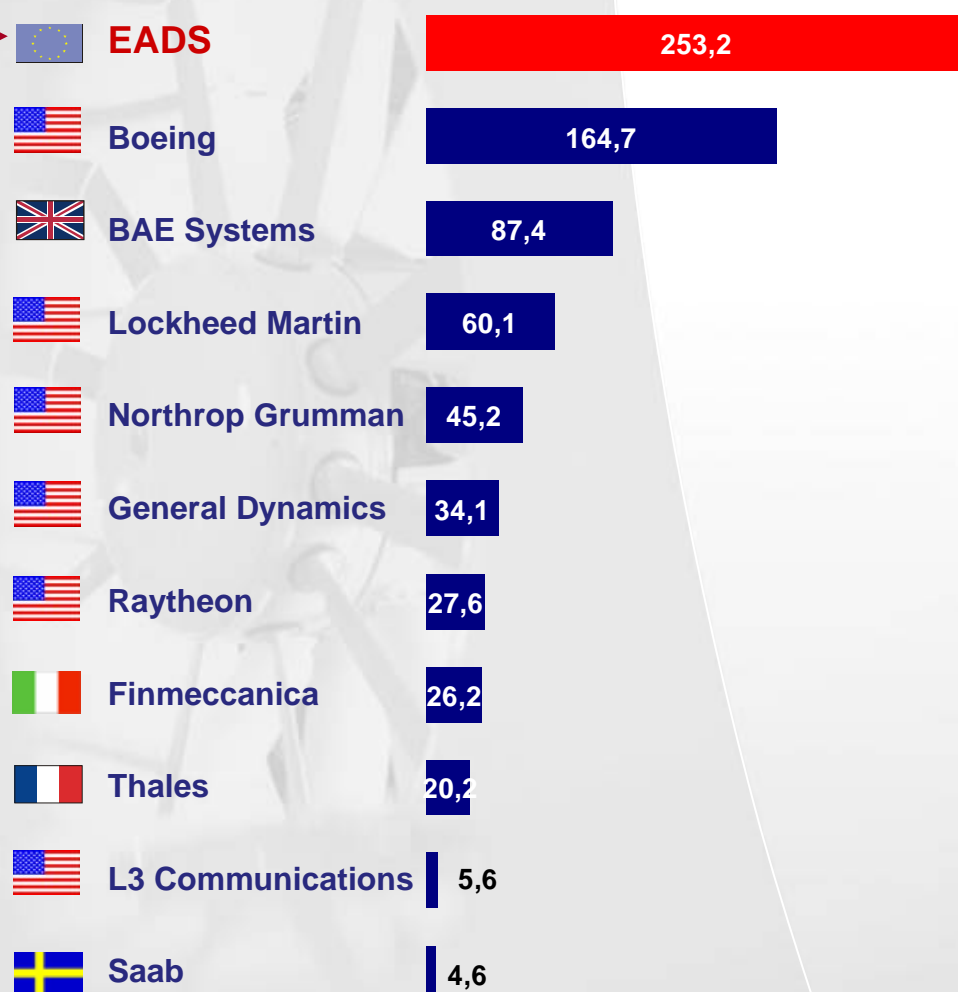
EADS 2005 competitive position

Turnover and order backlog

Turnover in €Bn



Order backlog in €Bn



2005 Achievements

A very successful year for our programs



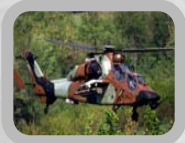
- ▶ A380 maiden flight (16 customers and 159 firm orders at the end of 2005)



- ▶ A350 officially launched (13 customers, 87 firm orders and 85 additional commitments at the end of 2005)



- ▶ Ariane 5 ECA operational success



- ▶ Tiger helicopters first deliveries to France, Germany and Spain



- ▶ Second successful qualification firing for ASTER missiles

2005 Achievements

An exceptional year for our commercial results



- ▶ 229 order intakes for Airbus by Indian private airlines, and 219 by China, including the order of 150 A320



- ▶ UPS, China Southern Airlines and Kingfisher Airlines chose the A380



- ▶ Air tanker consortium was declared « Preferred Bidder » for the FSTA program in the UK



- ▶ A400M contracts were signed in South Africa and Malaysia



- ▶ NH90 success in Australia, New-Zeland, Belgium and Spain



- ▶ 90 ATR aircraft sold

2005 Achievements

Increased internationalisation for a long-term penetration of high-growth markets

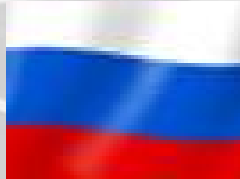


USA

- US Tanker Team in place, located in Alabama
- Eurocopter plant in Mississippi

Recent Partnerships, e.g.

- Raytheon / MTAD - JCA
- Sikorsky / Eurocopter – Large Utility Helicopters
- Northrop / Airbus, MTAD - KC30 Tanker



Russia

- 10% stake in Irkut
- Airbus Engineering Centre



China

- Airbus Engineering Centre
- Airbus Sourcing
- Eurocopter Strategic Agreement with AVIC II on EC 175 (6,5t)



South Korea

- KHP program. JV with KAI for transport helicopters (8t)

Roadmap

Strategic objectives



Maintain / increase the competitiveness of our platforms (A350, A340, Tigre, NH90, A400M...)



Target growing markets (strategic countries, services, security)



Balance our activities to counter the cycles of the commercial aviation market



Taking part in the World-wide and European consolidation process

Achieve a Global Benchmark Position, established through our European and balanced portfolio